

Welcome



SANGSTER
INTERNATIONAL
AIRPORT FORUM
10 December
2025

**10 DECEMBER 2025
12:00 P.M. – 2:00 P.M.**

**LOCATION: SANGSTER
INTERNATIONAL AIRPORT**

INVITEES:

- MINISTRY OF TRANSPORT, TELECOMMUNICATIONS & ENERGY OFFICIALS
- AIRPORTS AUTHORITY OF JAMAICA OFFICIALS
- MINISTRY OF TOURISM OFFICIALS
- GOVERNMENT OFFICIALS
- SANGSTER INTERNATIONAL AIRPORT COMMUNITY
- OTHER STAKEHOLDERS
- THE GENERAL PUBLIC

SIA AIRPORT FORUM

AGENDA

- Welcome - Sharon Hislop-Holt, Manager, Commercial Business Development & Marketing, MBJ Airports Limited
- Greetings - Mr. Audley Deidrick, President & CEO, Airports Authority of Jamaica
- Updates on Air Service & Statistics Development/ Commercial Updates/ Infrastructural Development/ Future Plans - Shane Munroe, CEO, MBJ Airports Limited
- Address - Honorable Minister Daryl Vaz, Minister of Transport, Telecommunications & Energy
- Questions & Answers
- Adjournment

AUDLEY DEIDRICK PRESIDENT & CEO

Airports Authority of Jamaica

SIA AIRPORT FORUM



SHANE MUNROE

Chief Executive Officer

MBJ Airports Limited

SIA AIRPORT FORUM





VISION

Our Vision is to be a leading
tourist destination airport,
exceeding the expectations of our
passengers while being **uniquely**
Jamaican.

2003-2025 22 YEARS in Figures



84.4
Million Passengers



943,139
Aircraft
Movements



USD 363.2 million
in Investments



Air Services in 2025

45 Destinations
29 Airlines
10 Countries

MBJ

AIRPORTS LIMITED



USD 457 million
in Direct Contribution
to the Jamaican Economy
in Taxes and Fees



7,500 Jobs in 2025



81%
of businesses
operated at the airport
are Jamaican owned



Over
430,556 square
feet
constructed



Awards

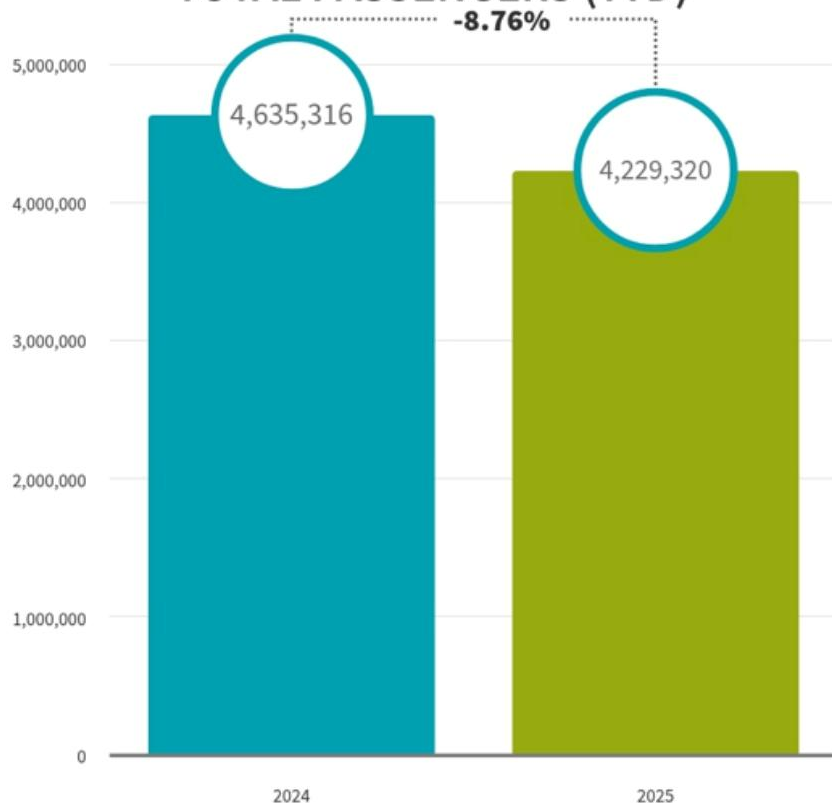
17 times
Caribbean's Leading Airport
by World Travel Awards

Airport of the Year 2024
by World Travel Awards

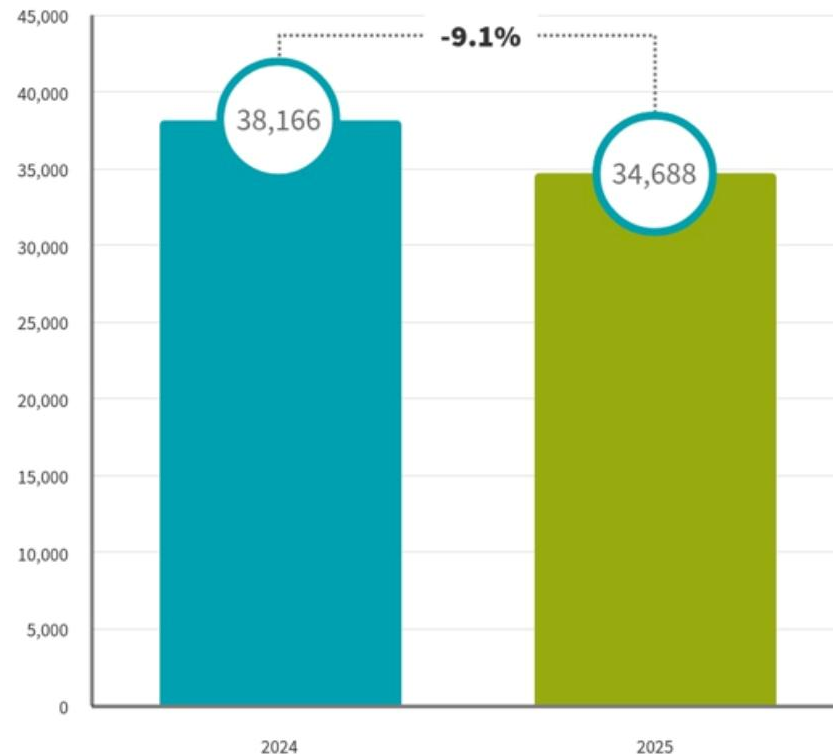
**Jamaica Institute of Engi-
neers - Engineering Project
of the Year 2023**

TRAFFIC SNAPSHOT

TOTAL PASSENGERS (YTD)



TOTAL AIRCRAFT MOVEMENTS (YTD)

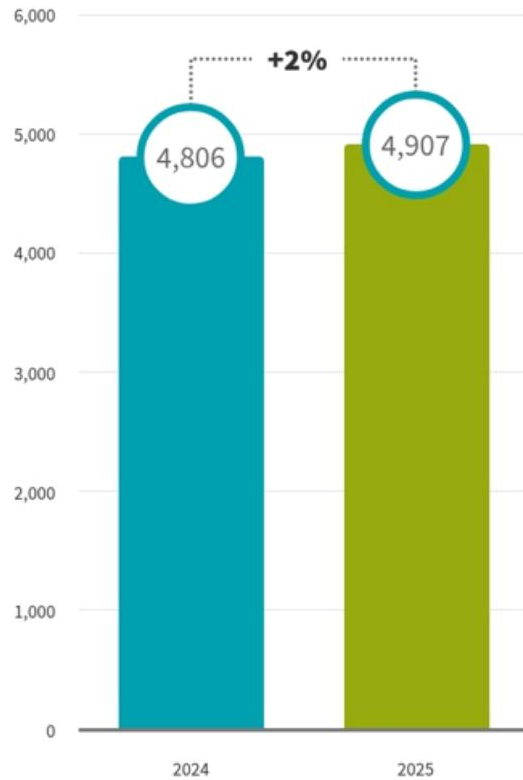


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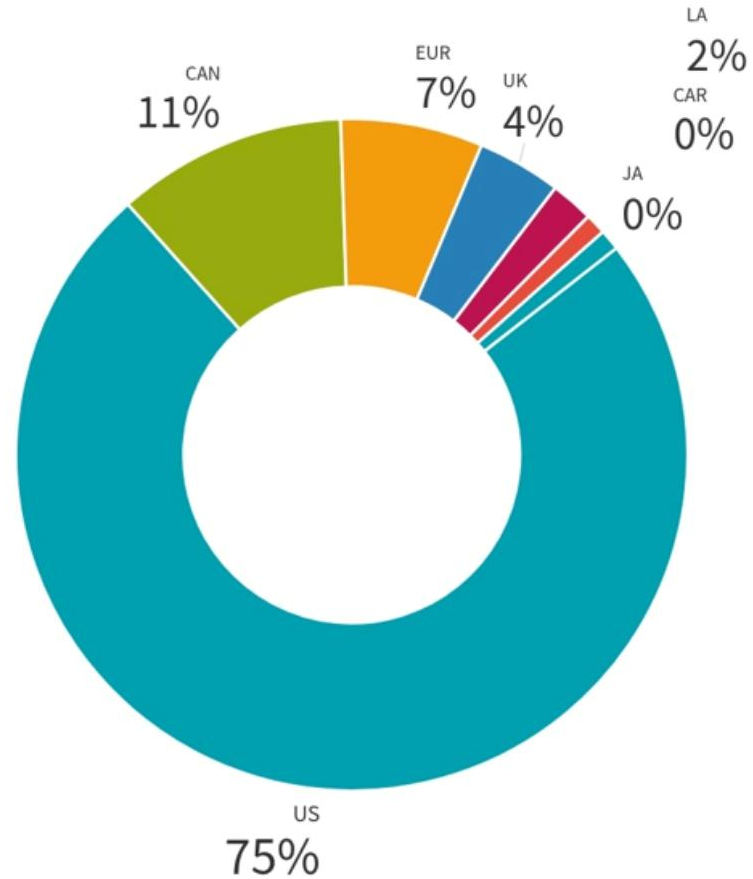
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Total Cargo And Mail (YTD)

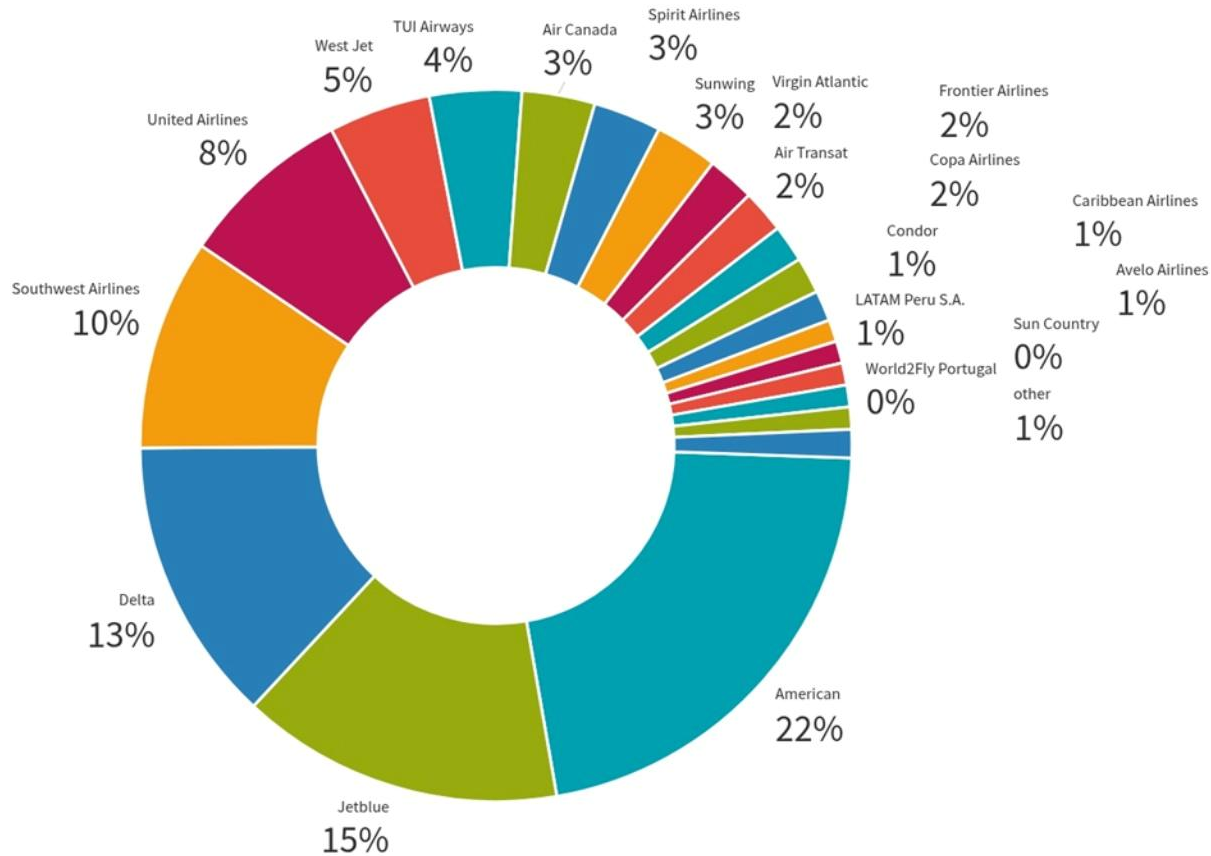
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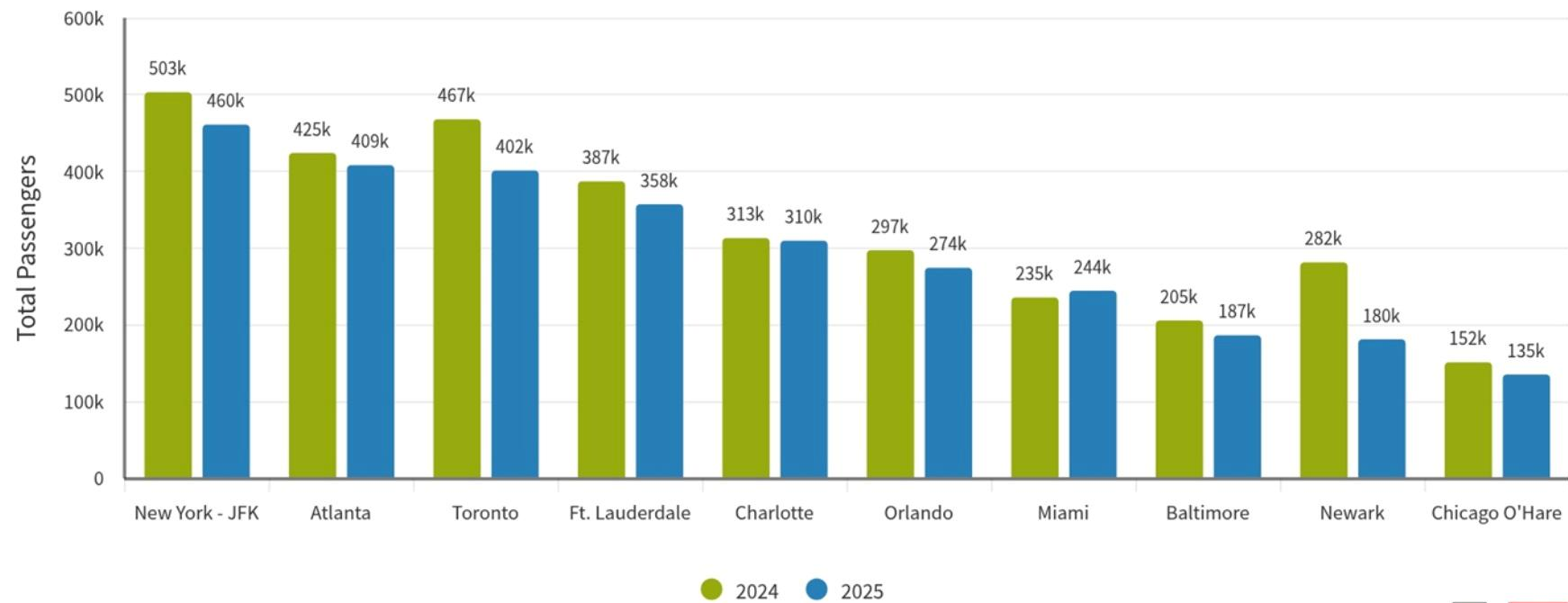
Market Share (YTD)



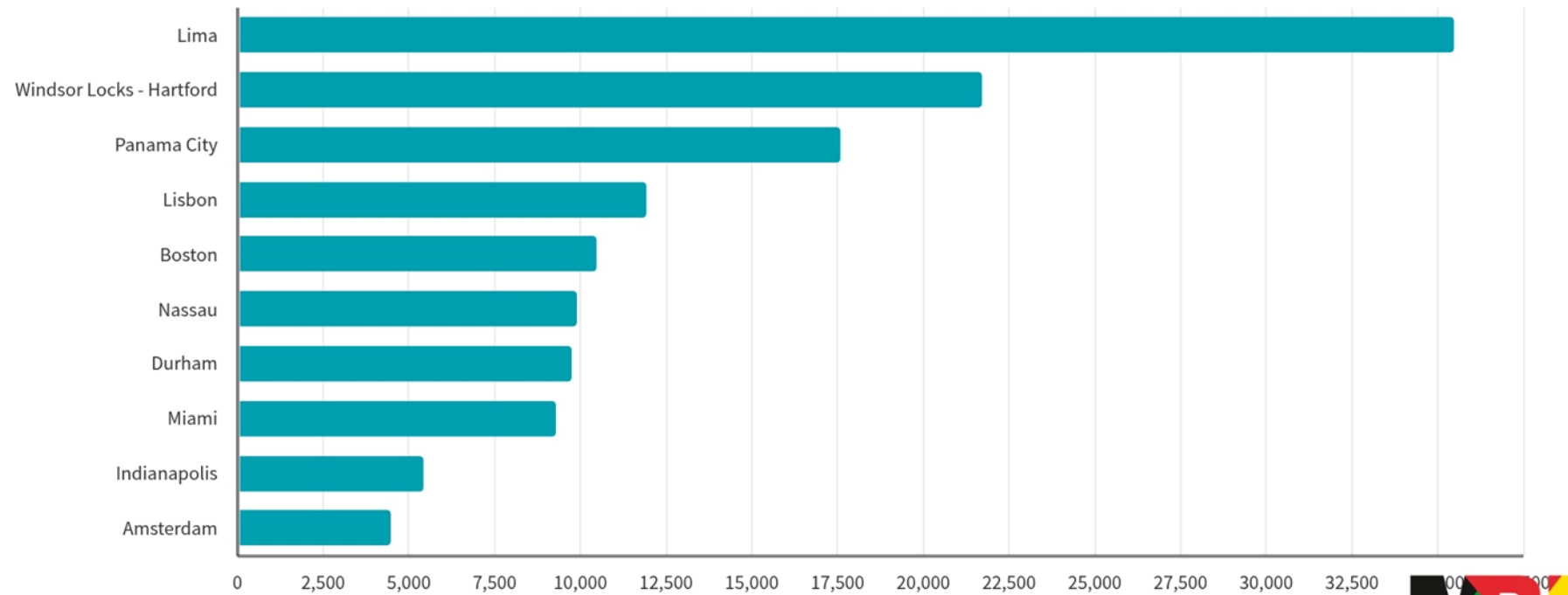
Airline Share (YTD)



TOP 10 ROUTES - YTD



ROUTES WITH HIGHEST YEAR-OVER-YEAR GROWTH (2024-2025)



NEW ROUTES AT MBJ IN 2025



Raleigh-Durham,
North Carolina
February 2025
2 Times Weekly



Antigua
11 July 2025
3 Times Weekly



Bogota
December 18, 2025
1 Time Weekly



Portugal
4 June 2025
1 Time Weekly



Quebec
December 6, 2025
1 Time Weekly



Toronto
December 18, 2025
5 Times Weekly



NEW ROUTES AT MBJ - 2026



Raleigh, North Carolina
March 5, 2026
2 Time Weekly



Tampa
February 11, 2026
2 Times Weekly

AIR SERVICE DEVELOPMENT - NEW ROUTES



HURRICANE MELISSA RECOVERY

Sangster International Airport



HURRICANE MELISSA RECOVERY

June 6: Comprehensive Preparedness Meeting

Stakeholders reviewed hurricane plans, emergency systems, and responsibilities months before the storm.

October 22: Airline & Internal Team Briefings

Coordinated with airlines on preliminary actions and aligned all internal departments for impact.

October 26: "Ride-Out" Crew Takes Residence

Essential staff moved into the airport to ensure continuous operations during the storm.

October 28: Hurricane Melissa Makes Landfall

Severe winds and rain caused significant damage to roofs, jet bridges, and solar arrays.

October 30 (+48 Hours): Reopened for Relief Flights

Critical access for emergency support and supplies was secured within just 48 hours.

October 31 (+72 Hours): Reopened for Commercial Flights

Operations resumed safely, ensuring Jamaica remained open for business.

First Two Weeks: Complete Self-Sufficiency

The airport operated entirely on its own backup generators and water treatment systems.

November 11: Full Electrical Power Restored

Transitioned from generator power to the normal grid, marking a major recovery milestone.



EAST CONCOURSE

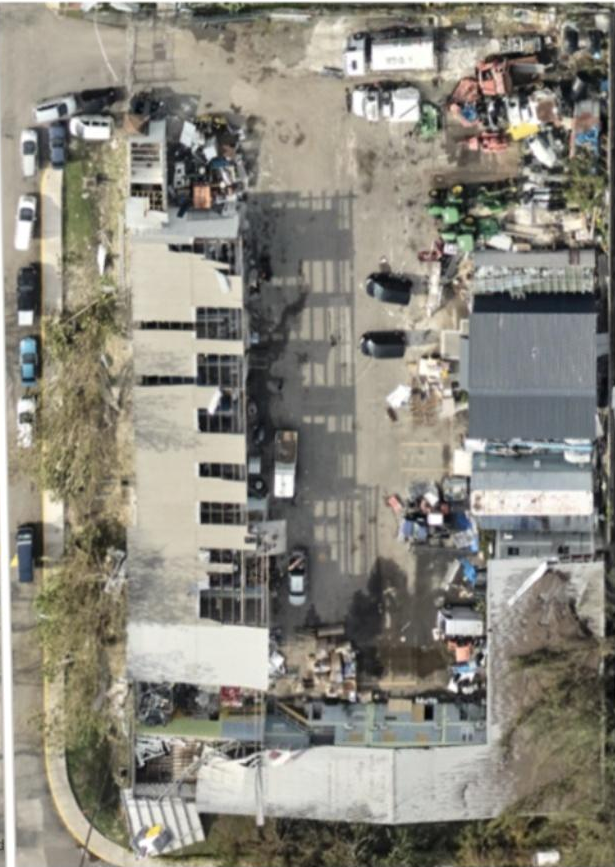
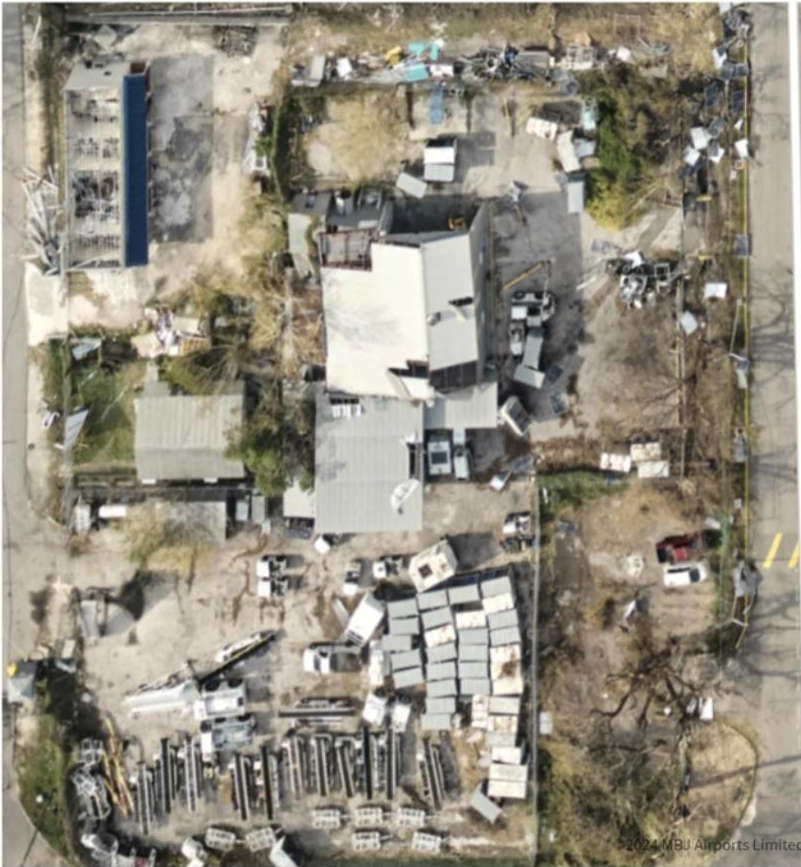


CARGO



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MBJ MAINTENANCE FACILITY/ PSC OFFICES



SOLAR PV



GATE 7

BEFORE

AFTER



EAST CONCOURSE

Before



After



HVAC



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HURRICANE IMPACT OVERVIEW

- Hurricane Melissa brought severe wind uplift, extreme rainfall, and widespread structural stress that affected:
 - Roof membranes and flashing across the terminal, concourse, maintenance, and cargo buildings
 - HVAC ducts, chilled water lines, air handling units, and split units
 - Electrical systems, including CCRs, apron lights, and perimeter lighting
 - Terminal and landside windows, glazing, and building envelope
 - Jet bridges and associated mechanical/electrical components
 - CUTE, FIDS, CCTV, and car park systems
 - Perimeter fencing and navigational aids
 - Solar PV Phase 1 and 2 arrays

KEY PROGRESS SINCE HURRICANE MELISSA

- **Electrical Power Restoration**

Power supply from JPS was fully restored to MBJ on **November 11** (two weeks after the hurricane). The airport has transitioned from generator backup to normal grid operations.

- **HVAC Restoration**

Chilled water line repaired. Air conditioning restored in the **East Concourse and non-impacted terminal areas**. Commercial fans and portable cooling units deployed in affected zones. Full HVAC restoration—including AHUs and ductwork—remains a top priority

- **Emergency Operations**

The Emergency Operations Centre (EOC) has been stood down. Operations are stable, and focus has shifted to **full restoration and capacity recovery**.

- **Flight Operations**

All commercial and relief flights are being accommodated. lights initially were accommodated at Gates 8-19; however Gates 6 and 7 have since been reopened. Daily coordination continues with **Government of Jamaica** for relief flight movements.

- **Damage Assessments**

Comprehensive engineering assessments progressing across: Terminal roofs and membranes HVAC ducts and AHUs Cargo and maintenance buildings Jet bridges Fire suppression systems Electrical and navigational systems Critical operational equipment. These assessments will guide project prioritization, budgeting, and insurance claims.

- **Security Perimeter Repairs**

High-risk fencing sections repaired. Additional repairs underway across multiple landside locations.

PHASED RECOVERY STRATEGY

Phase 1 (Weeks 1–4) Completed

- Operational stabilization
- Debris removal and safety clearance
- Commence Infrastructure assessments
- Commence Insurance documentation and loss recording

Phase 2 (Months 2–4) *(Current Phase)*

- HVAC Duct restoration
- Roof repairs to Main Terminal and External Buildings
- Solar PV restoration
- Jetbridge Repairs
- Phased reopening of Gates 1–5

Phase 3 (Months 4+)

- Full restoration of all facilities and systems
- Completion of insurance claim negotiations

TRANSFORMING SANGSTER INTERNATIONAL AIRPORT

CURRENT PROJECTS

CHECK-IN HALL EXPANSION

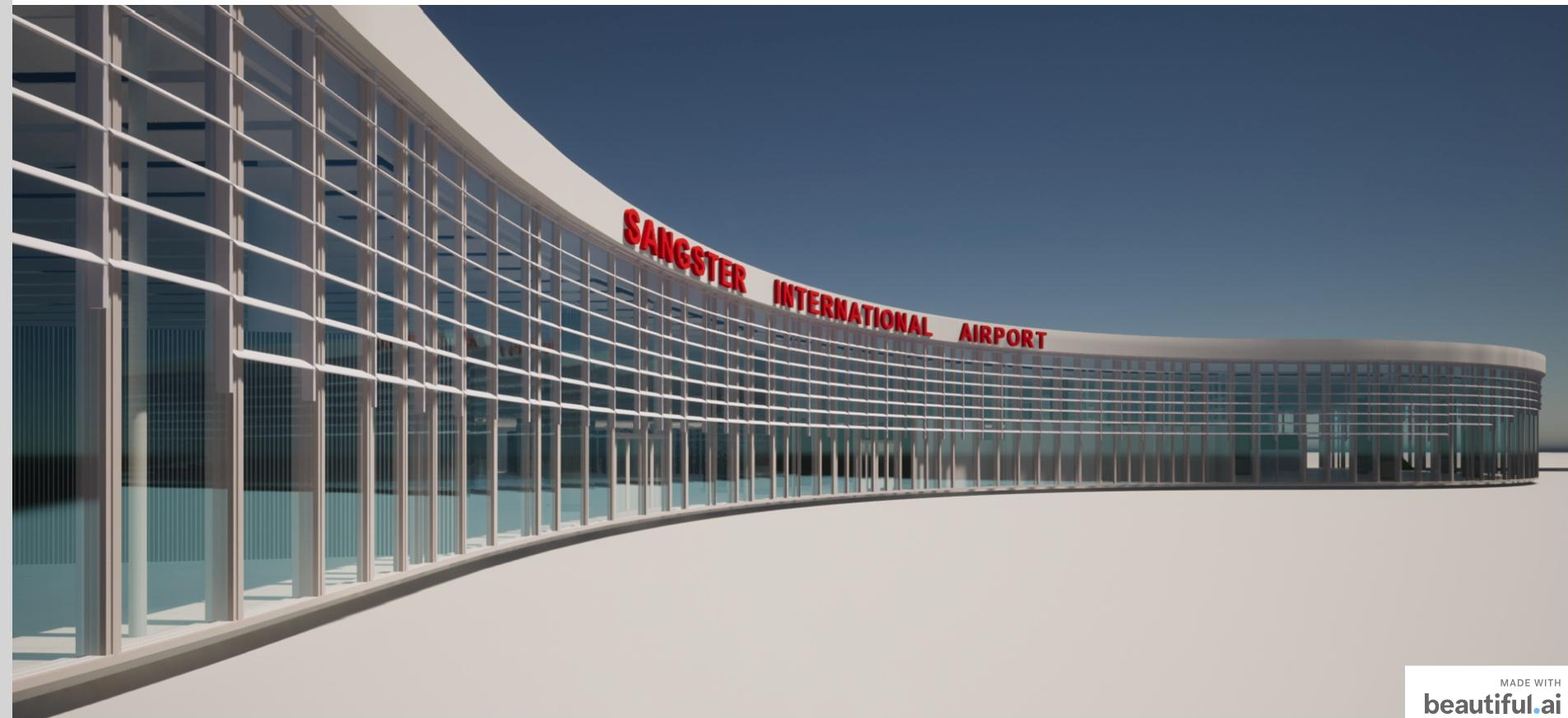


CHECK-IN HALL EXPANSION

Expansion of the existing check-in hall by the removal of the former Island Grill and east offices. Demolition of this spaces would allow for improve passenger experience by creating a more standardized depth of the check-in hall, increasing circulation and passenger processing space.

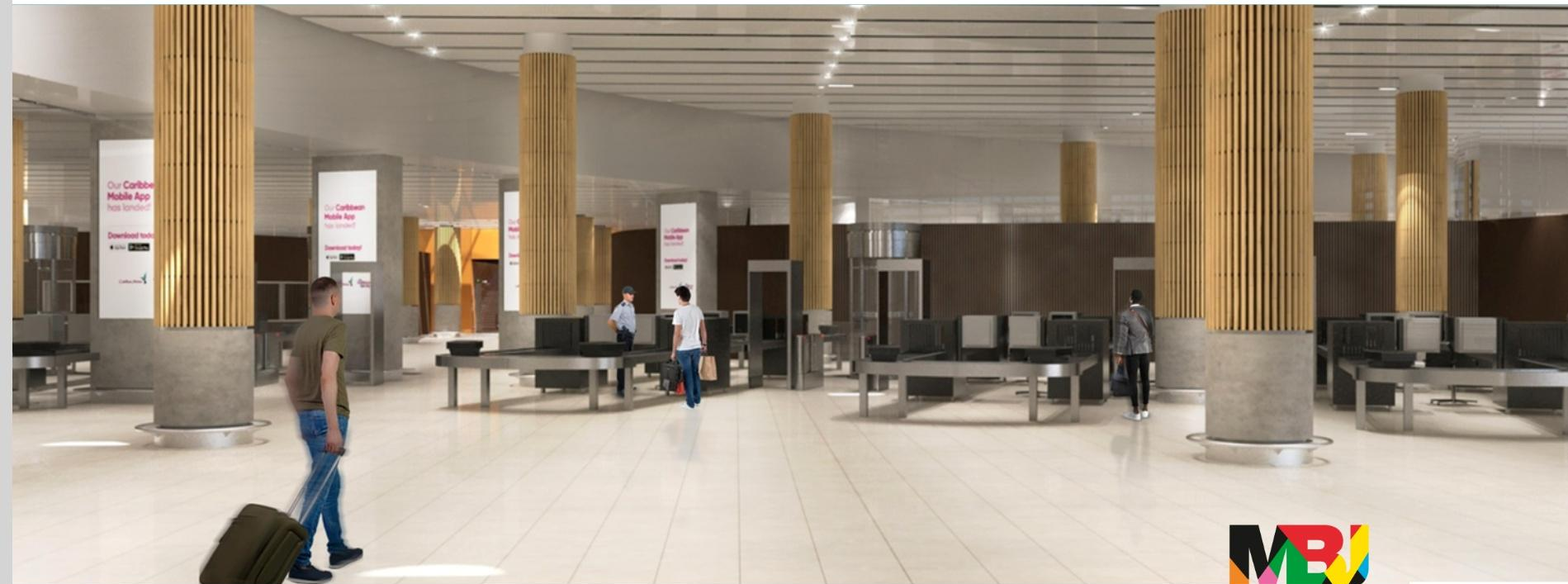


IMMIGRATION/SECURITY EXPANSION



OUTBOUND SECURITY

Expansion of Security Screening from 1090sqm to 2520 sqm – and an increase from 8 lanes to 12 lanes providing capacity for growth. Installation of advanced passenger screening equipment.



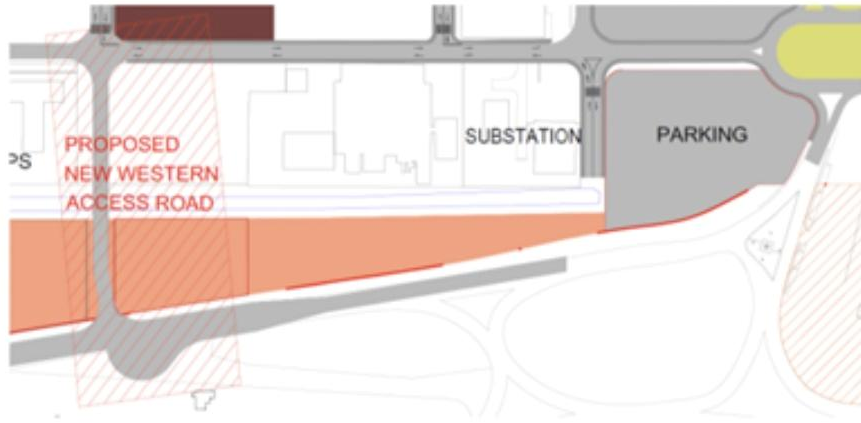
WEST CONCOURSE UPGRADE

Full renovation of Gates 1 to 5



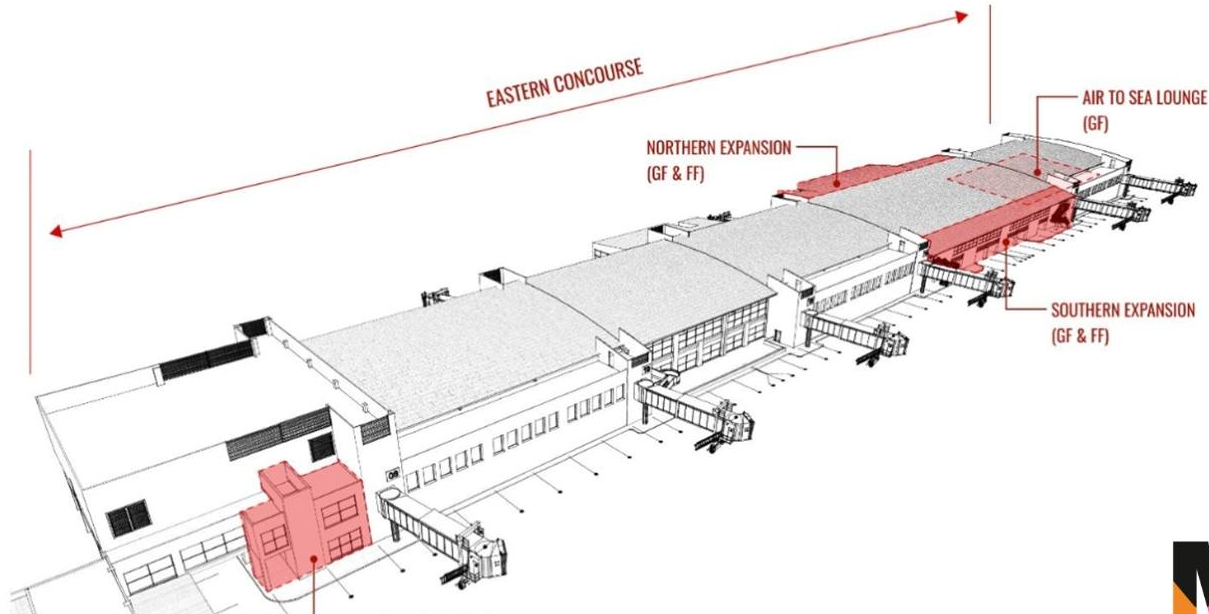
LANDSIDE DEVELOPMENT PROJECTS

NEW WESTERN ACCESS ROAD



EAST CONOURSE EXPANSION

Expansion of departures holdroom providing additional lounge seating and space for boarding operations, by extending it to the north and south. This additional area could be used for passenger circulation space as well as seating. The area below offers covered GSE parking or enclosed ramp support accommodation. New Vertical Core to add additional elevator for redundancy.



EAST CONCOURSE EXPANSION



EAST CONCOURSE EXPANSION



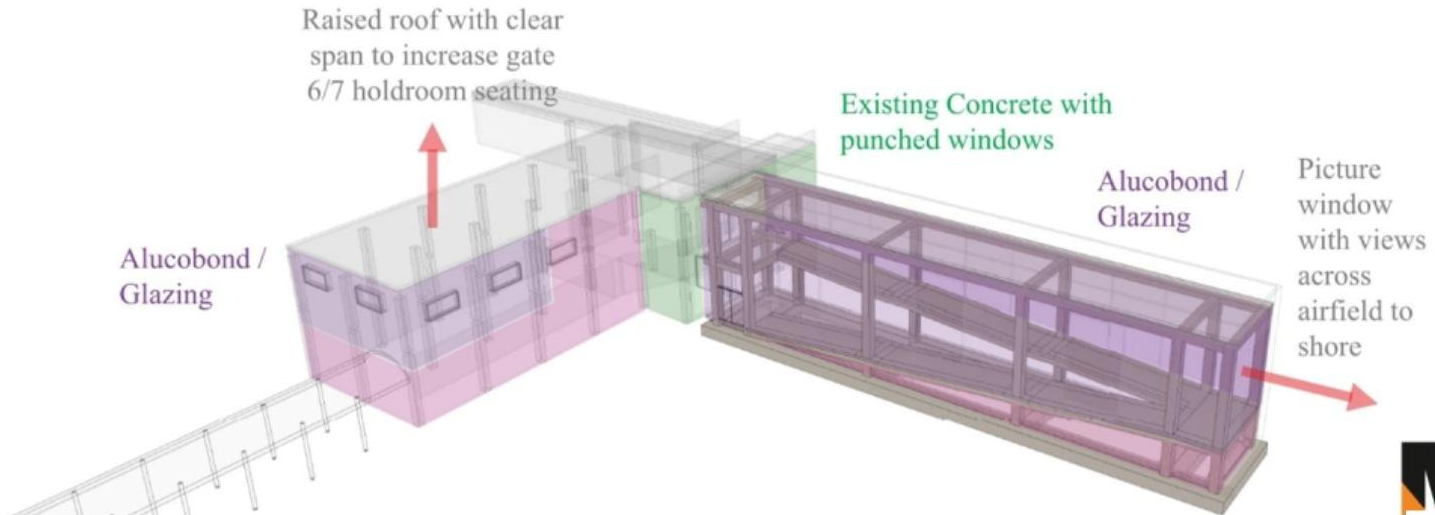
EAST CONCOURSE EXPANSION



GATES 6/7 RENOVATION

Expansion of Hold Room at Gate 6/7. New vertical circulation ramp between gates 6 & 7 with access to both gates would allow for simultaneous operations removing existing potential passenger flow conflicts and independent departure/arrival operations.

Gate 6/7 Modifications



NEW INBOUND BAGGAGE CAROUSELS

Seven New Inbound carousels



3MW SOLAR PV - BATTER ENERGY STORAGE SYSTEM (BESS)

Total Installed Solar PV of 6MW



SOLAR PV



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UPCOMING COMMERCIAL ACTIVITY

- Opening of two Food and Beverage Concessions in the new Food Court (January 2026)
- Opening of two Retail Concessions
- Launch of RFP for Service Station

BIOMETRIC DEPARTURE JOURNEY - THE MBJ EXPERIENCE

Passengers use the airline's mobile app to initiate the biometric check-in process, verifying their identity through facial recognition or fingerprint scanning.

Passengers use biometric-enabled bag drop stations to verify their identity and securely drop off their checked luggage, streamlining the bag drop experience.

At the boarding gate, passengers use facial recognition to board the plane, eliminating the need to present physical travel documents and providing a frictionless boarding process.

MOBILE CHECK-IN

SELF- SERVICE CHECK-IN

SELF BAG DROP

E-GATES FOR SECURITY

BIOMETRIC BOARDING

POST- TRAVEL FEEDBACK

At the airport, passengers proceed to self-service kiosks where they again use biometric identification to confirm their identity and complete the check-in process, including tagging their luggage.

Passengers pass through biometric security e-gates, using facial recognition to clear security without the need for manual document checks, ensuring a seamless and efficient security experience.

Passengers are invited to provide feedback on their biometric-enabled travel experience, including any improvements or issues they encountered, allowing the airport and passengers to continuously improve the experience.



Our 2026-2030 Master Plan

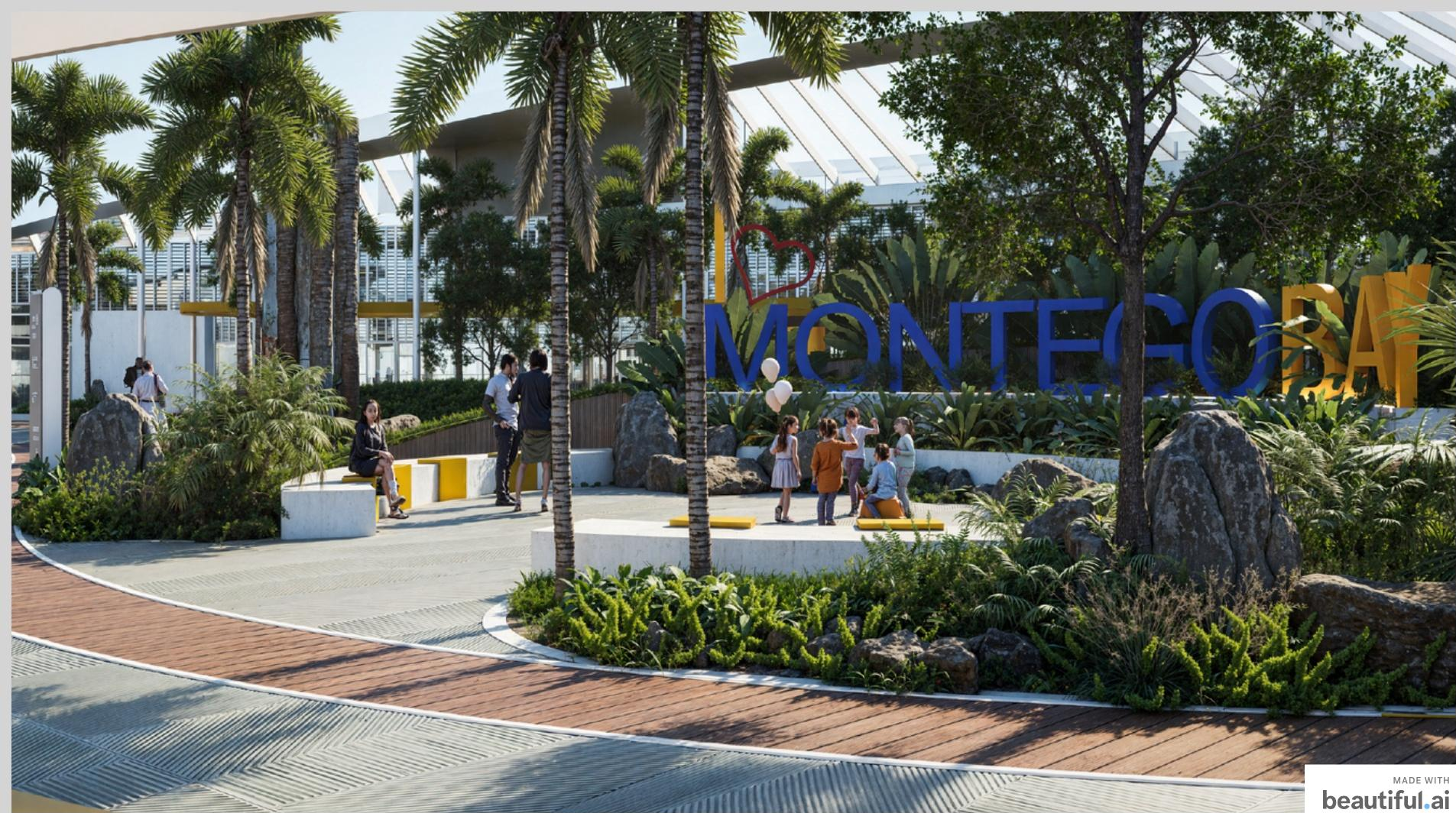
USD \$118 MILLION

Investments in Sangster International Airport

2026-2030 MASTER PLAN

- **DEPARTURES PLAZA**
- **ARRIVALS EXPANSION**
Additional Hotel Lounges
- **EAST CONCOURSE EXTENSION**
Additional Boarding Gates
- **BAGGAGE CLAIM AND CUSTOMS REHABILITATION**





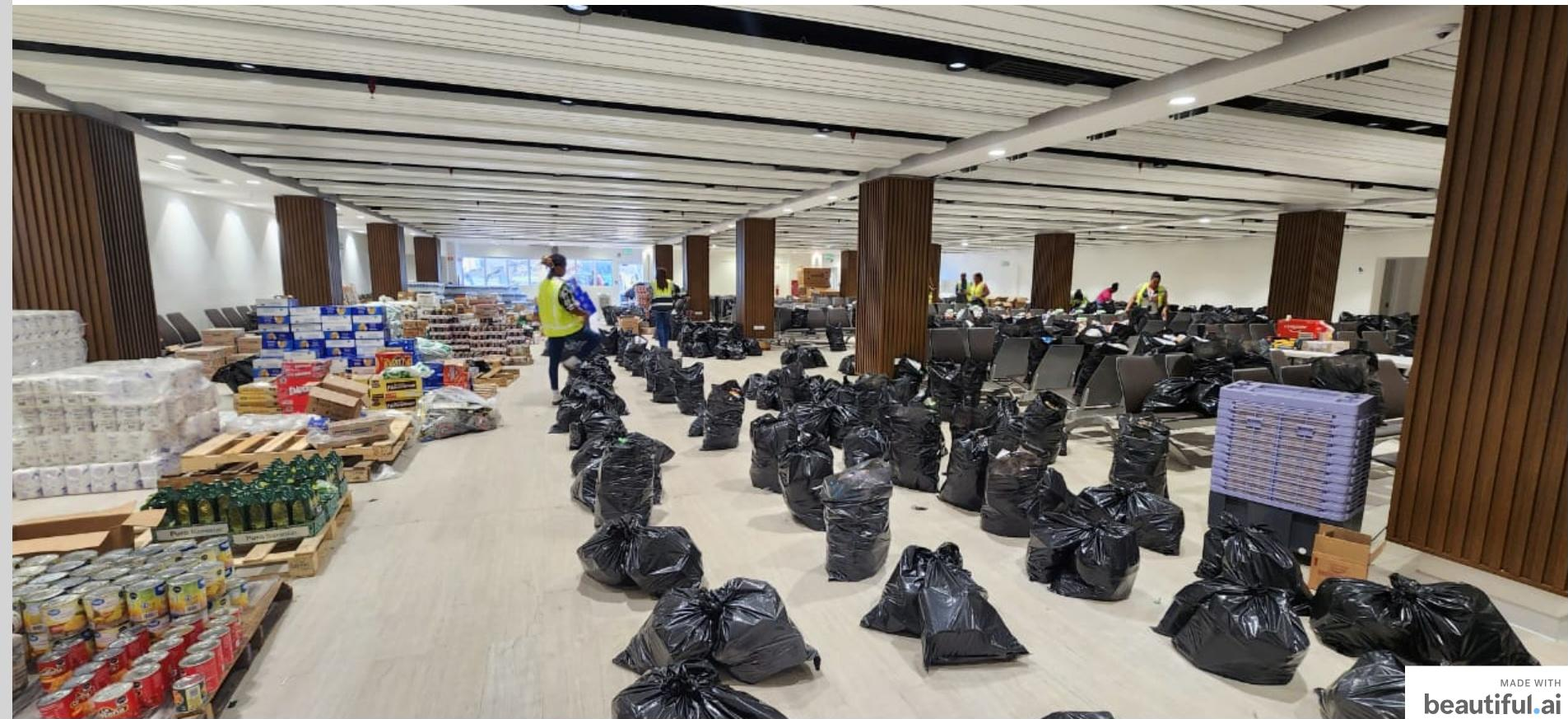


OTHER MAJOR FUTURE PROJECTS FOR 2026-2030

- CUTE SYSTEM REPLACEMENT
- HBS SECURITY SCREENING MACHINES
- HVAC AHU UPGRADE PROJECT
- REHABILITATION OF RUNWAY, APRON AND TAXIWAYS
- BAGGAGE CLAIM AND CUSTOMS UPGRADE
- CARGO TERMINAL
- AUTOMATED SCREENING LANES
- FIRE TRUCKS
- APRON & TAXIWAY MARKINGS RESTRIPIING
- PASSENGER SECURITY SCREENING
- AUTOMATED SCREENING LANES



RELIEF FOR THE COMMUNITY



ACHIEVEMENTS



**Caribbean's Leading
Airport 2025**

MBJ/Team Sangster Charity Run Walk

SAVE *the* DATE

SEP 07
2025

Powered by
RUNNING EVENTS
JAMAICA



▶▶ \$2500 - ADULTS
\$1500 - CHILDREN

WARM-UP 5:30 AM ◀◀
RACE START 6:00 AM

▶▶ REFRESHMENT &
ENTERTAINMENT

**5th ANNIVERSARY
CHARITY
5K/10K RUN/
WALK**
SUPPORTING ACADEMIC DREAMS



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**JMD 30M (USD 184,000)
RAISED FOR ACADEMIC
GRANTS ISLANDWIDE**

 **3,744** Registrants

 **2,635** Participants

 **112** Sponsors







HON. DARYL VAZ, MP

Minister of Transport,
Telecommunications,
and Energy

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QUESTIONS & ANSWERS

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